civeo

Stay Well. Work Well.

Annual General Meeting Of Shareholders’ Presentation

May 16, 2019

Forward Looking Statements

This presentation contains forward-looking statements within the meaning of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements are those that do not state historical facts and are, therefore, inherently subject to risks and uncertainties. The forward looking statements in this presentation include the statements regarding Civeo's future plans, priorities and borrowing needs; growth opportunities; optimism about activity, market demand and commodity price environment in 2019; expected benefits of the LNG Canada and Coastal GasLink contracts and second quarter and full year 2019 guidance. The forward-looking statements included herein are based on the current expectations and entail various risks and uncertainties that could cause actual results to differ materially from those expressed or implied by these forward-looking statements. Such risks and uncertainties include, among other things, risks associated with the general nature of the accommodations industry, risks associated with the level of supply and demand for oil, coal, iron ore and other minerals, including the level of activity and developments in the Canadian oil sands, the level of demand for coal and other natural resources from Australia, and fluctuations in the current and future prices of oil, coal, iron ore and other minerals, risks associated with currency exchange rates, risks associated with the Noralta acquisition, risks associated with the development of new projects, including whether such projects will continue in the future, and other factors discussed in the "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Risk Factors" sections of Civeo's annual report on Form 10-K for the year ended December 31, 2018 and other reports the Company may file from time to time with the U.S. Securities and Exchange Commission. Each forward-looking statement contained in this presentation speaks only as of the date of this presentation. Except as required by law, Civeo expressly disclaims any intention or obligation to revise or update any forward-looking statements, whether as a result of new information, future events or otherwise.

2018 Highlights/Strategic Actions

- Continued to improve our safety performance
  - Global TRIR improved by 19% to 0.57
  - Improvements in safety in Canada and Australia
  - Remain focused on safety culture, process improvements and training
- Closed Noralta acquisition in April 2018 and the Louisiana acquisition in February 2018
  - Successfully integrated both acquisitions
  - Synergies from the Noralta acquisition are tracking ahead of C$10 million target for 2019
  - Overall accommodations demand to date in Canada has been disappointing, but expect improving oil sands and LNG activity levels in 2H19
- Despite weakness in the oil sands region, US and Australian segments continue to improve coupled with Canadian LNG growth
  - US segment results improved significantly year-over-year due to the repositioning of assets into the Permian and Mid-Con markets coupled with contributions from the Louisiana acquisition
  - Australian business showed year-over-year improvement as maintenance activity drove higher occupancy at our Bowen Basin locations
  - LNG Canada project in British Columbia drove improved 2H18 and 1Q19 occupancy at our Sitka Lodge
- Amended credit facility in April and October 2018 to maintain flexibility to manage through downturn
  - Extended facility maturity to November 2020
  - 3Q18 amendment adjusted leverage covenant to manage reduced activity in the Canadian oil sands market
  - Over $65 million of liquidity at March 31, 2019
- Secured additional contract awards in Canada and Australia
  - Awarded C$170 million in LNG Canada related contracts
  - Won five-year hospitality services contract to manage 1,500-room customer-owned facility in the oil sands region
  - Multi-year renewal of accommodations and hospitality services contract with Whitehaven in Australia

Focused on Safety Performance

- Safety is priority #1 and part of our values at Civeo
- Improvements achieved in Canada and Australia with performance significantly better than industry averages
  - **Canadian operations TRIR: 0.41**
    - Year-over-year improvement: **24%**
    - Focus on training and competency verification of Standard Work Instructions (SWI)
  - **US operations TRIR: 1.93**
    - Implementing SWI's for wellsite service activities while maintaining SWI's throughout the remainder of US operations
  - **Australian operations TRIR: 0.67**
    - Year-over-year improvement: **34%**
    - All Australian villages recertified to ISO 45001 (Safety), ISO 9001 (Quality Assurance) and ISO 22000 (Food Safety)

Noralta Acquisition Update

Strategic Rationale	▪ Pursuing opportunities to service more customer-owned accommodation facilities ▪ Enhancing customer experience through commitment to safety, service quality and expansion of service offering ▪ Significant combination benefits, including over C$10 million in operating synergies
Enhanced Competitive Position	▪ Continued strong customer relationships with key Civeo and Noralta clients ▪ Expanding relationships with First Nations groups across Noralta/Civeo portfolio of locations and increasing indigenous spending ▪ Combined revenue profile consists of operations-focused workforces coupled with turnaround and maintenance workforces with ongoing room needs even beyond current contract terms
Cash Flow Generation	▪ Good cash flow from Canadian business in first year of combination, made debt repayments of $47 million in 2018, excluding borrowings related to the Noralta acquisition ▪ Anticipating greater synergies in 2019 than the initial estimate of C$10 million, despite softer than expected occupancy levels
Balance Sheet Improvements	▪ Free cash flow maximization and debt reduction are strategic imperatives ▪ Vigilant cost management and capital efficiency

Financial Position

(US dollars in millions except for percentages and ratios)

	Actuals As Of				Pro Forma[1]	Actuals As Of	
	6/30/15	12/31/15	12/31/16	12/31/17	12/31/17	12/31/18	3/31/19
Cash	$315.2	$7.8	$1.8	$32.6	$33.1	$12.4	$8.0
Current debt	38.8	17.7	15.9	16.6	16.6	33.3	34.1
U.S. Term Loan	736.3	46.9	24.4	-	-	-	-
Canadian Term Loan	-	285.0	278.1	281.0	278.0	214.6	210.4
Revolving credit facilities	-	52.0	39.1	-	161.2	131.3	139.0
Total debt	775.0	401.6	357.3	297.6	455.8	379.2[2]	383.5
Total stockholders' equity	755.3	563.8	476.0	476.4	635.2	535.4	521.3
Total capitalization	$1,530.3	$965.4	$833.3	$774.0	$1,091.0	$914.6	$904.8
Total debt / capitalization	50.6%	41.6%	42.9%	38.5%	41.8%	41.5%	42.4%
Total debt to LTM Adjusted EBITDA (Bank Def.)[3]							4.1x

(1) Pro Forma to include Noralta financial condition as of November 30, 2017
(2) Made debt repayments of $47 million in 2018, excluding borrowings related to the Noralta acquisition
(3) Adjusted EBITDA (Bank Definition) is a non-GAAP financial measure and is reconciled to the nearest GAAP financial measure in the Appendix

Annual Consolidated Results

(U.S. dollars in millions except for EPS; share counts in millions)

	Year Ended December 31,				
				Pro Forma	
	2014	2015	2016	2017[1]	2018[2]
Revenues	$942.9	$518.0	$397.2	$505.9	$501.5
Gross Profit	$398.0	$190.4	$137.6	$182.7	$149.1
Gross Profit Margin	*42.2%*	*36.7%*	*34.6%*	*36.1%*	*29.7%*
Adjusted EBITDA[3]	$339.8	$141.1	$86.7	$115.6	$92.4
Adj. EBITDA Margin	*36.0%*	*27.2%*	*21.8%*	*22.9%*	*18.4%*
Net Loss	($189.0)	($131.8)	($96.4)	($91.5)	($128.9)
Diluted EPS	($1.77)	($1.24)	($0.90)	($0.55)	($0.78)
Diluted Shares O/S	106.3	106.6	107.0	167.7	165.6

(1) Pro Forma to include Noralta financial results for twelve-months-ended November 30, 2017
(2) Pro Forma to include Noralta financial results for three-months-ended February 28, 2018 and combined company actuals for nine-months-ended December 31, 2018
(3) Adjusted EBITDA is a non-GAAP financial measure and is reconciled to the nearest GAAP financial measure in the Appendix

Looking Forward

Macroeconomic Environment

- U.S. GDP growth is good with some concerns related to trade wars and low inflation. Growing concerns about global growth rates going forward
- Political uncertainty around the world – Trump Presidency, global trade wars, Brexit, Alberta provincial government change in 2Q19 and Canadian federal election in 4Q19
- Chinese growth continues to influence markets for oil, natural gas, and steel, impacting the outlook for our customers in all of our markets
- LNG Canada project approved in October 2018
- Oil prices collapsed in 4Q18 with some recovery in 1Q19; however, heightened concern in the U.S. capital markets on the direction of oil prices and resulting activity levels
- Canadian oil prices (WCS) also collapsed in 2H18 leading to required Alberta provincial production curtailments creating free market disruption
- Met coal prices have traded at constructive levels of ~$200/tonne for LTM
- Canadian and Australian dollars weakening in 1Q19
- U.S. drilling and completion activity decreased in 4Q18 and 1Q19 with the drop in oil prices. While Permian and Mid-Con markets have been relatively resilient, 2H19 activity levels remain uncertain

1Q19 Results showed general areas of improvement

(U.S. dollars in millions)

	First Quarter 2018	First Quarter 2019	Variance
Revenues	$101.5	$108.6	$7.1
Adjusted EBITDA[1]	$10.0	$15.9	$5.9
Adj. EBITDA Margin	*9.9%*	*14.6%*	
Net Loss	($55.5)	($17.5)	$38.0

	First Quarter 2018	First Quarter 2019	Variance
Revenues			
Canada	$ 63.4	$ 66.8	$ 3.4
Australia	27.9	28.4	0.5
United States	10.2	13.4	3.2
Total Revenues	$ 101.5	$ 108.6	$ 7.1
Adjusted EBITDA[1]			
Canada	$ 8.9	$ 10.2	$ 1.3
Australia	9.1	9.9	0.8
United States	(0.7)	2.8	3.5
Corporate and eliminations	(7.3)	(7.0)	0.3
Total Adjusted EBITDA	$ 10.0	$ 15.9	$ 5.9

(1) Adjusted EBITDA is a non-GAAP financial measure and is reconciled to the nearest GAAP financial measure in the Appendix

Near-term Focus and Positioning for Growth

Safety, the Customer and the Community	▪ Be safe – Keep our team safe, keep our guests safe ▪ Keep the customer and guests happy through our leading position for customer service and innovation ▪ Continue to focus on stakeholder engagement and inclusion
Capture our Core Market	▪ Maximize occupancy in lodges and villages, pursue mobile camp activity and leverage existing infrastructure to drive revenue ▪ Execute on Canadian LNG opportunities ▪ Win mobile camp opportunities for pipeline construction ▪ Manage customer-owned assets ▪ Pursue consolidation opportunities in each of our geographic markets
Growth Opportunities	▪ Current focus on core markets: Canada, Australia and the U.S. ▪ Continue to pursue B.C. LNG opportunities ▪ Extending core competencies outside of our existing end markets

Civeo has a Number of Opportunities to Grow Revenue Base and Profitability

Canadian LNG

LNG Canada project with associated Coastal Gaslink pipeline and drilling infrastructure

$170 million in existing contract awards with additional revenue potential through strong competitive positioning

Occupancy in Assets

Maximize occupancy from turnarounds

Focus on capturing pipeline activity

Sources of Future Growth

Consolidate

Targeting customer-owned rooms and competitors

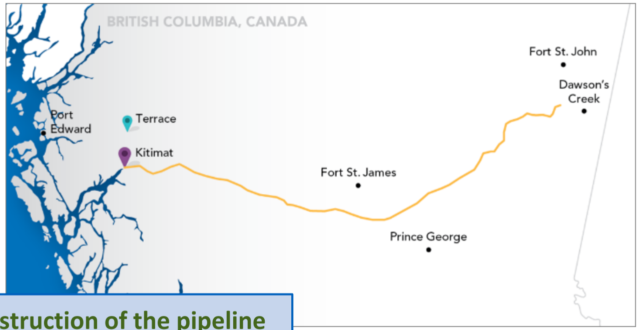
Expand the Reach

Take our core competencies outside traditional markets

LNG Canada – Project Summary

- LNG Canada ("LNGC") is a Shell-led joint venture building an ~C$40 billion LNG export facility in Kitimat, British Columbia ("B.C.")
- LNGC announced positive Final Investment Decision on October 1, 2018
- LNGC is partnering with Transcanada's Coastal GasLink Pipeline project ("CGL") to transport natural gas ~670 km from Northeastern B.C. to Kitimat
- The LNG plant and CGL pipeline will together employ approximately 10,000 people at peak construction with up to 900 people at the plant during the operations of the first phase
- Liquefaction plant to be built in Kitimat, B.C. to produce 14 - 28 million tonnes per annum of LNG for international export

CGL Pipeline Overview



Construction of the pipeline expected to require in excess of 8,000 beds

Proposed Coastal GasLink Route (~670 km)
Terminal Liquefaction Project
Potential Logistics Hub

Rendering of Civeo's Sitka Lodge in Kitimat,

LNG Canada – Civeo Opportunity

Sitka Lodge (~C$70 million in contracted revenue in 2019 and into 2020)

- 754 rooms in Kitimat, B.C. originally contracted by LNG Canada (“LNGC”), a Shell-led consortium, to support initial phases of LNGC’s proposed LNG facility
- Three contracts in place for 18 to 36 months with LNGC, LNGC’s EPC and Coastal GasLink Pipeline Project (“CGL”)
- Currently expanding lodge to 1,100 rooms by June with strong pricing representative of a newly constructed lodge

Coastal GasLink Pipeline Project (~C$100 million in contracted revenue)

- Awarded four accommodation contracts for the CGL, a LNG-related pipeline in British Columbia, with total revenues expected to be approximately C$100 million over 2019-2021

Other Opportunities

- We expect activity in the upstream market in eastern B.C. will increase with the needs to develop the gas resources and benefit our mobile camp business
- Large, long-term catering and facility management contracts also remain opportunities

Appendix

EBITDA and Adjusted EBITDA Reconciliation

(U.S. dollars in millions)

The term EBITDA is defined as net income plus interest, taxes, depreciation and amortization. The term Adjusted EBITDA is defined as EBITDA adjusted to exclude impairment charges and certain other costs such as those incurred associated with the spin-off, the migration and acquisitions. EBITDA and Adjusted EBITDA are not measures of financial performance under generally accepted accounting principles and should not be considered in isolation from or as a substitute for net income or cash flow measures prepared in accordance with generally accepted accounting principles or as a measure of profitability or liquidity. Additionally, EBITDA and Adjusted EBITDA may not be comparable to other similarly titled measures of other companies. The Company has included EBITDA and Adjusted EBITDA as supplemental disclosures because its management believes that EBITDA and Adjusted EBITDA provides useful information regarding our ability to service debt and to fund capital expenditures and provides investors a helpful measure for comparing its operating performance with the performance of other companies that have different financing and capital structures or tax rates. The Company uses EBITDA and Adjusted EBITDA to compare and to monitor the performance of its business segments to other comparable public companies and as a benchmark for the award of incentive compensation under its annual incentive compensation plan. The following table sets forth a reconciliation of EBITDA and Adjusted EBITDA to net income, which is the most directly comparable measure of financial performance calculated under generally accepted accounting principles.

	Year ended December 31,							
	2014	2015	2016	Pro Forma[1] 2017	Pro Forma[2] 2018	1Q18	1Q19	LTM 3/31/2019
Net Income (Loss) attributable to Civeo Corporation	($189.0)	($131.8)	($96.4)	($91.5)	($78.8)	($55.5)	($17.0)	($43.8)
Plus: Interest expense, net	20.9	22.0	22.5	28.3	28.4	5.8	6.6	26.9
Plus: Depreciation and amortization	175.0	153.0	131.3	144.1	129.7	30.8	30.8	125.9
Plus: Loss on extinguishment of debt	0.0	0.0	0.3	0.8	0.7	0.0	0.0	0.7
Plus: Tax provision	31.4	(33.1)	(20.1)	(5.9)	(29.7)	(0.7)	(4.5)	(35.2)
EBITDA, as defined	$38.2	$10.2	$37.6	$75.8	$50.3	($19.6)	$15.9	$74.5
Adjustments to EBITDA								
Loss on assets held for sale		$3.8						
Impairment of intangible assets	$12.2	2.5						
Impairment of fixed assets	75.6	74.5	$47.0	$31.6	$28.7	$28.7		
Impairment of goodwill	202.7	43.2						
Severance costs	4.1		0.9					
Transition costs	4.4							
Migration costs	2.6	7.0	1.3					
Noralta transaction costs				8.2	13.4	1.0		8.1
Adjusted EBITDA	$339.8	$141.1	$86.7	$115.6	$92.4	$10.0	$15.9	$82.6
Bank Adjustments to Adjusted EBITDA								
Stock-based compensation								$10.8
Synergies								
Interest income								0.2
Other								
Adjusted EBITDA (Bank Defintion)								$93.7

(1) Pro Forma to include Noralta financial results for twelve-months-ended November 30, 2017

(2) Pro Forma to include Noralta financial results for three-months-ended February 28, 2018 and combined company actuals for nine-months-ended December 31, 2018

civeo